



# Shaftesbury

Investor and Analyst Presentation Year ended 30 September 2016



#### **AGENDA**

INTRODUCTION Brian Bickell

RESULTS AND FINANCE Chris Ward

OPERATIONAL REVIEW Brian Bickell

SUMMARY AND OUTLOOK Brian Bickell

Q&A Brian Bickell

Chris Ward Simon Quayle Tom Welton

Email address for audio participants' questions: brian.bickell@shaftesbury.co.uk

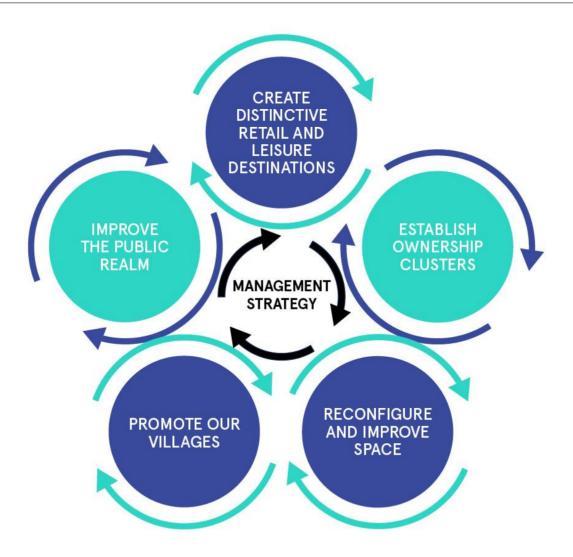
Note: All data refers to the wholly-owned portfolio unless otherwise stated

# Exceptional portfolio in the heart of London's West End

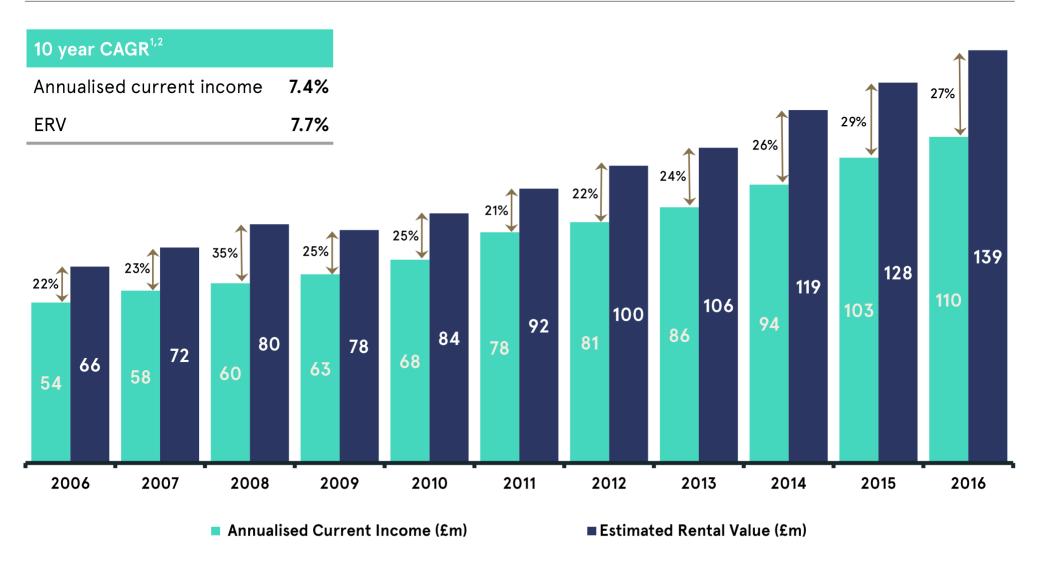
- Global destination attracting high volumes of footfall and spending
- Record of long-term prosperity, economic resilience and growth
- Broad-based local economy, not solely reliant on the fortunes of the UK
- Focused on restaurants, leisure and retail (70% of annualised current income)



# **Delivering our strategy**



# Resilient, long-term growth in rents<sup>1</sup>



INVESTOR AND ANALYST PRESENTATION - YEAR ENDED 30 SEPTEMBER 2016

1. Including our 50% share of Longmartin 2. Data includes acquisitions



# Rental growth drives total shareholder returns

Growing contracted income and potential future income



Growth in earnings and dividends



Long-term growth in portfolio value and total shareholder returns



# CHRIS WARD RESULTS AND FINANCE

## Headlines

### Growth in value, earnings and dividends

	Underlying		refinancing s² and SDLT increase³
Portfolio value growth¹	+4.9%		+4.0%
EPRA NAV: £8.88 (2015: £8.69)	+6.1%		+2.2%
NAV return before dividends	+7.7%		+3.8%
	2016	2015	Change
EPRA EPS	14.0p	13.0p	+7.7%
Adjusted EPRA EPS⁴	14.7p	13.9p	+5.7%
Dividend	14.7p	13.75p	+6.9%

<sup>1.</sup> Like-for-like capital value growth



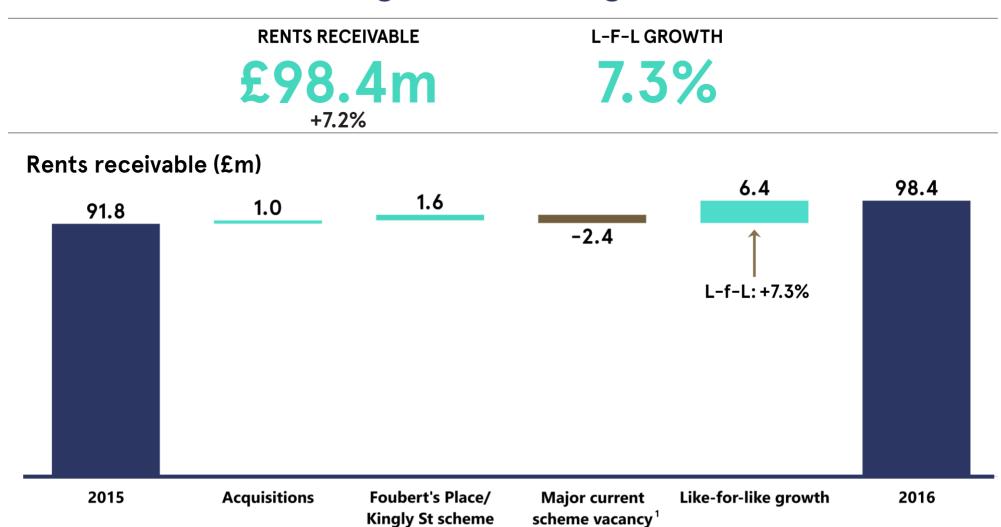
<sup>2.</sup> Debenture refinancing and swap cancellations reduce NAV by 24p per share

<sup>3.</sup> SDLT increase reduces EPRA NAV by 10p per share

<sup>4.</sup> EPRA EPS adjusted for non-cash accounting charge for equity-settled remuneration

# Rents receivable

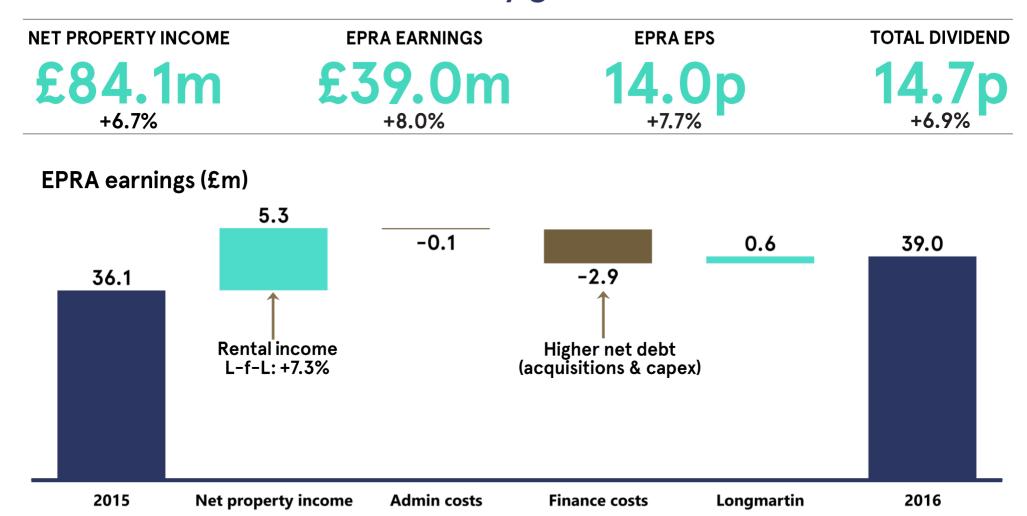
#### Strong like-for-like growth



<sup>1.</sup> Charing Cross Road/Chinatown, Thomas Neal's Warehouse, Seven Dials and 57 Broadwick Street, Carnaby

# **Earnings**

#### Increase driven by growth in income



# Rental growth

#### Continuing good demand for all uses

**COMMERCIAL LETTINGS & REVIEWS** 

AVAII ABI F-TO-I FT

**UNDER OFFER** 

£21.6m

£0.6m

£1.4m

+7.7% (vs 9/15 ERV)

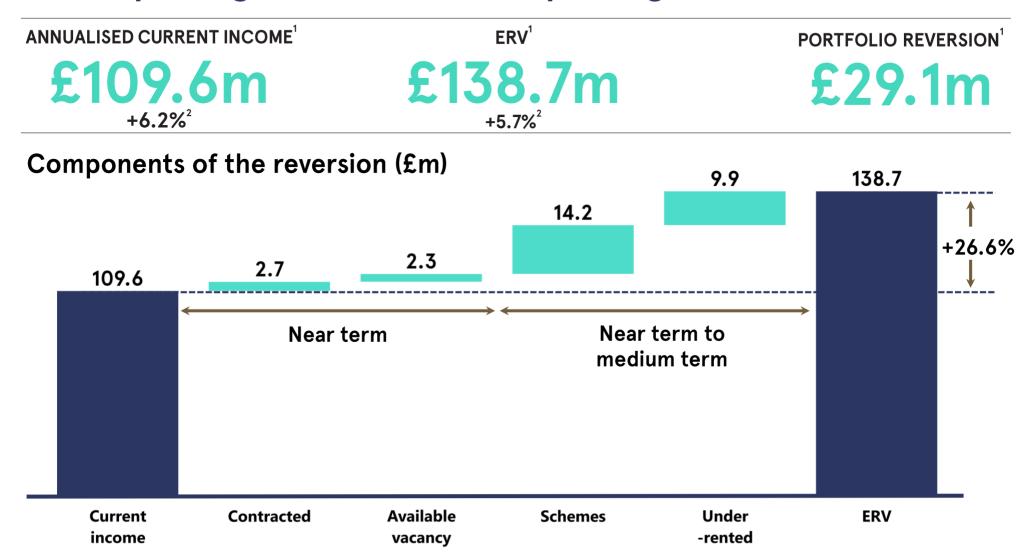
0.5% of ERV

1.1% of ERV

- Sustained tenant demand for all uses
- £27.8m leasing and rent review transactions (2015: £27.3m)
  - Commercial: £21.6m (2015: +7.7%)
  - Residential: £6.2m
- EPRA vacancy 1.6% (2015: 1.6%)
  - 1.1% under offer at 30.9.16
- Space continues to let quickly (average: 1.2 months)

# Reversionary potential

#### Capturing the reversion and proving new rental tones



1. Including our 50% share of Longmartin

<sup>2.</sup>Like-for-like, excluding acquisitions and impact of major schemes

# Valuation

#### Capital growth driven by growth in rents and ERV

PORTFOLIO VALUATION<sup>1</sup>

£3.35bn

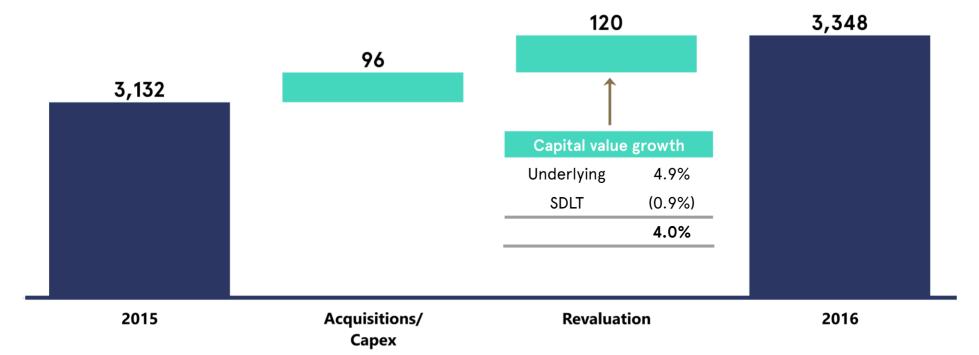
ACQUISITIONS/CAPEX1

£96.3m

UNDERLYING CAPITAL VALUE GROWTH<sup>2</sup>

+4.9%

#### Portfolio valuation (£m)





<sup>1.</sup> Including our 50% share of Longmartin 2.Like-for-like and before SDLT increase

# Valuation

#### Impossible-to-replicate portfolio

WHOLLY-OWNED EQUIVALENT YIELD

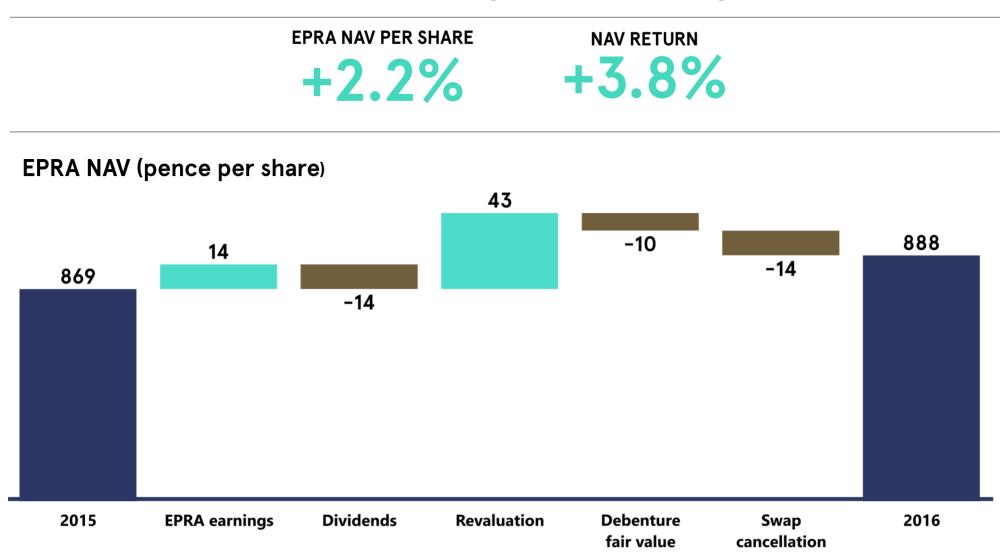
LONGMARTIN FQUIVALENT YIELD

**3.57%** (9/15: 3.61%)

**3.79%** (9/15: 3.75%)

- Continuing strong investor demand; low interest rate environment
- Owners reluctant to sell properties we seek in our locations
- ERV based on today's established rental tones
- Predominance of restaurant, leisure and retail uses
- Valued in parts, not its entirety

# Net asset value Growth driven by valuation surplus



# Refinancing

#### Additional resources, lower cost of debt

£61m Debenture 8 years 8.5% (£5m pa) Net proceeds: £189m, NAV cost: 10p

£m

Early redemption cost

31.1

Unamortised issue premium

(1.9)

29.2

£285m Mortgage Bonds 15 years 2.487% (£7.1m pa)

£180m swaps 4.85%

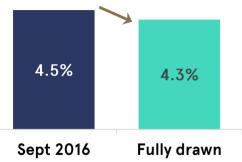
2016 NAV provision: 14p

2017 termination cost 1.4p better

Annual interest saving: £1.9m

£125m swaps 4.89%





#### Blended cost of debt



# **Debt summary**

#### Reduced cost of debt

COMMITTED UNDRAWN FACILITIES<sup>1</sup>

LOAN-TO-VALUE<sup>1,2</sup>

MARGINAL COST OF UNDRAWN FACILITIES

£214.6m

25.8%

1.2%

DEBT SUMMARY <sup>2</sup>	Pro-forma <sup>1</sup>	2015
Total facilities	£1,079.8m	£855.8m
Undrawn committed facilities	£214.6m	£150.3m
LTV	25.8%	22.5%
Gearing	34.9%	29.1%
Weighted average cost <sup>3</sup>	3.9%	4.9%
Weighted average maturity	10.8 years	10.2 years
% debt fixed	99%	97%

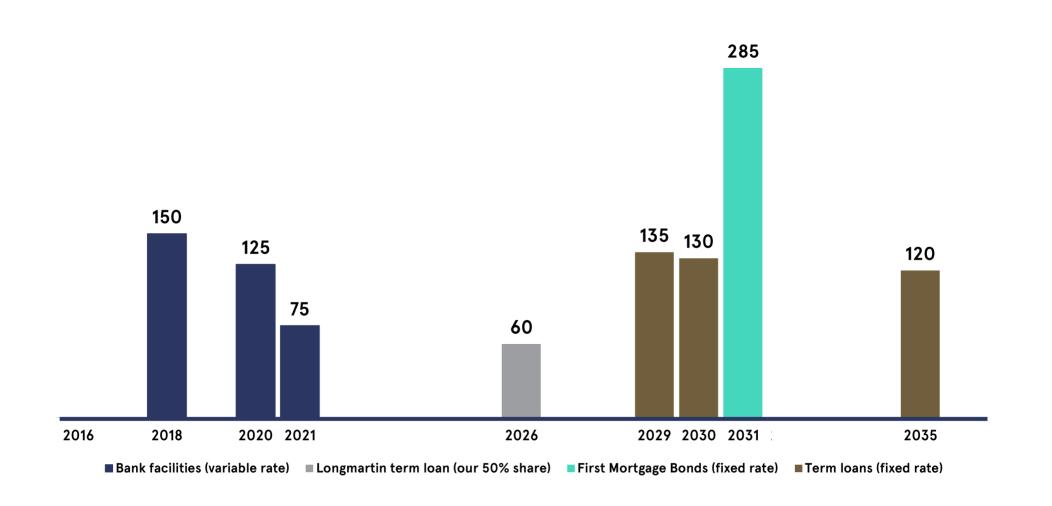
<sup>1.</sup> Pro-forma for debenture refinancing and swap cancellations

<sup>2.</sup> Including our 50% share of Longmartin debt

 $<sup>{\</sup>bf 3.}$  Including non-utilisation fees on undrawn bank facilities

# **Debt maturity profile**

Weighted average maturity: 10.8 years<sup>1,2</sup>



<sup>1.</sup> Pro-forma for debenture refinancing and swap cancellations

<sup>2.</sup> Including our 50% share of Longmartin debt



# BRIAN BICKELL OPERATIONAL REVIEW

## **Resilient West End**

- Global appeal of the West End
- Robust footfall and spending throughout the year
- Broad-based occupier demand across our ownerships
  - From domestic and non-UK businesses
  - For all uses
- No adverse impact since the EU referendum

# Restaurants, cafés and leisure Strong demand and limited availability of space

LETTINGS/RENEWALS/REVIEWS

**EPRA VACANCY** 

£8.2m

£0.4m

19.4% of ERV<sup>1</sup>

0.9% of ERV

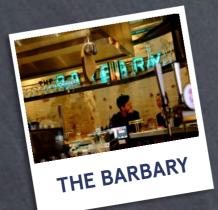
- A key aspect of the "West End experience"
- Largest single provider of dining and leisure space in the West End
- Strong occupier demand continues
- Availability of space is restricted
- Newer leases on more favourable terms
- Identifying further opportunities to negotiate vacant possession





# A SELECTION OF NEW RESTAURANT, CAFÉ & LEISURE OPENINGS/LETTINGS IN THE YEAR

























# Retail

#### Iconic retail destinations

LETTINGS/RENEWALS/REVIEWS

**EPRA VACANCY** 

£10.3m

£0.3m

22.5% of ERV<sup>1</sup>

0.7% of ERV<sup>1</sup>

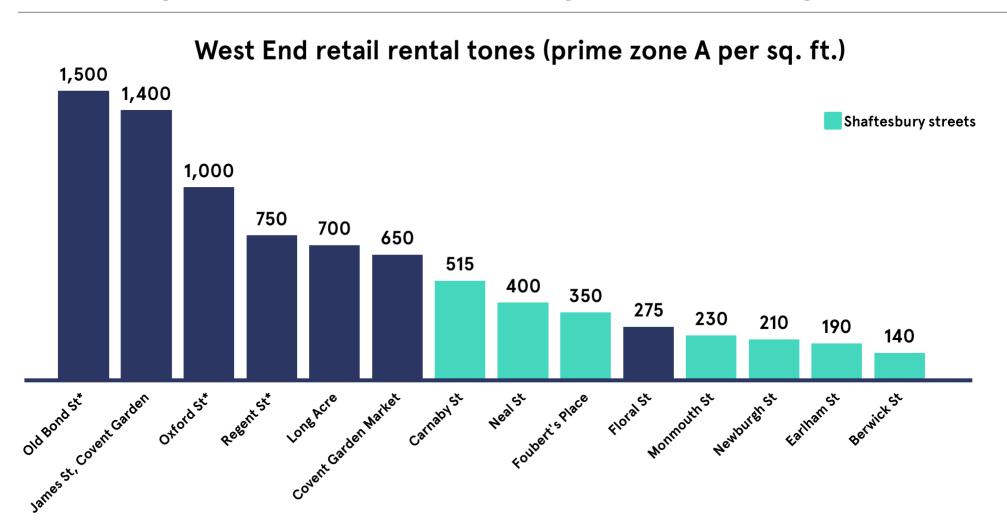
- Quality, variety and experience ever-more important
- Wide range of shop sizes and rental levels important to village character and mix
- Demand in our iconic destinations from domestic and international retailers
- High footfall locations but rental tones competitive





## Retail

#### Competitive rental levels compared to nearby streets



Source: Cushman & Wakefield, published information and company data Shaftesbury Zone As are "net effective"

\* Based on 30 ft. zones

#### A SELECTION OF RETAIL LETTINGS/OPENINGS IN THE YEAR





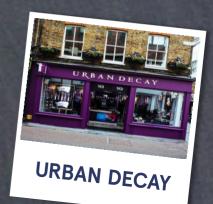




















# Offices

### West End supply constraints for smaller space

LETTINGS/RENEWALS/REVIEWS

**EPRA VACANCY** 

£3.1m

12.8% of ERV

£1.0m

4.1% of ERV

- Important provider of small offices
  - Average area: 1,440 sq. ft.
  - Average current rent: £51 psf (2015: £46 psf)
  - ERV: £61 psf (2015: £56 psf)
- Occupier demand remains strong, particularly from SME media, creative, fashion and tech sectors
- Loss of smaller office accommodation in West End in recent years



# Residential

#### Reliable and growing source of income

LETTINGS/RENEWALS/REVIEWS

**EPRA VACANCY** 

£6.2m 37.6% of ERV

£0.3m

1.8% of ERV

INVESTOR AND ANALYST PRESENTATION – YEAR ENDED 30 SEPTEMBER 2016

- Sustained demand to rent our mid-market unfurnished apartments
- Occupancy levels high
- Continue to upgrade and reconfigure existing apartments
- 56 apartments under construction or being upgraded at 30 September (ERV: £2.1m)





## **Business rates revaluation**

- Increases the levy on all business premises in London from next April
- Across our areas, we estimate increases in the range of 30% to 45%, depending on location
- We estimate this will increase tenants' occupancy cost ratios by c. 2-3%
  - "Bottom line" impact depends on individual tenants' turnover and margins
- Average increases across our streets less than nearby locations
  - Increasing the competitive advantage of our relatively modestly priced accommodation
- Transitional arrangements unchanged for premises with a rateable value below £100,000
- No discernable impact to date on occupier interest for any of our commercial uses

# Schemes

#### Increasing income and unlocking value

**SCHEMES IN THE YEAR ACROSS** 

CAPITAL EXPENDITURE

**ERV UNDER DEVELOPMENT** 

249,000 sq. ft. £32.6m

14% of floor space

11.0% ERV

- 202,000 sq. ft. of space held for, or under, refurbishment at 30 September
  - 101,200 sq. ft. for our 3 major schemes
  - 100,800 sq. ft. for 46 other projects
- 71 planning consents secured during the year
- Actively seeking to negotiate early vacant possession of under-rented/under-utilised space
- Crystallising and grow reversion
- Encourage and support improvements to the public realm

# Major schemes

**Thomas Neal's** Warehouse, **Seven Dials** 

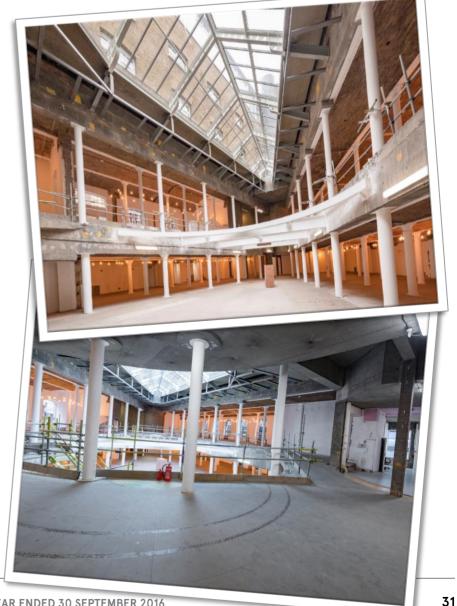
Charing Cross Road/ 57 Broadwick Street, Chinatown

Carnaby

- Each scheme well-positioned to benefit from expected change in footfall patterns post-Elizabeth Line opening
- Benefits to our nearby ownerships
- Careful selection of tenants
- Large spaces/high tenant investment will inevitably result in longer letting periods

# Thomas Neal's Warehouse, Seven Dials

- Scheme completed in October 2016
- Estimated total cost including lost income: £3.2m
- 22,700 sq. ft. of retail space, including up to 3,000 sq. ft. of restaurant space
- Marketing underway, initial interest encouraging
- Together with Earlham Street upgrade in 2017, will further strengthen Seven Dials
- Well-located in relation to Tottenham Court Road transport hub and Soho



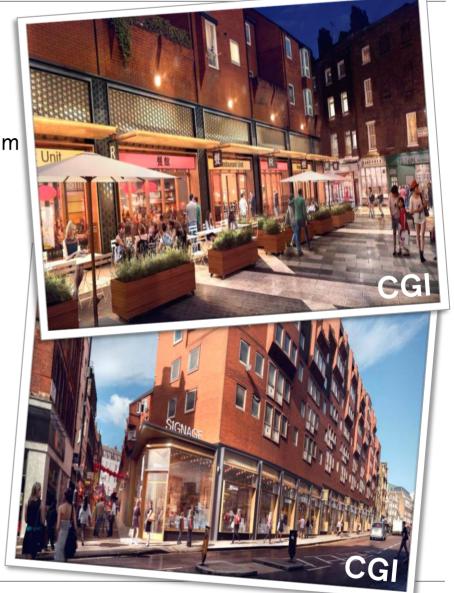
# Charing Cross Road/Chinatown

- Scheme now passed the half-way point: estimated completion spring 2017
- The scheme will provide:
  - 35,000 sq. ft. of large, double-height retail space on Charing Cross Road (330 ft. frontage)
  - 13,500 sq. ft. of restaurant space, fronting **Newport Place and Newport Court**
  - Large volume potential for mezzanine floors
  - Much-improved gateway into Chinatown



# Charing Cross Road/Chinatown

- Current expected cost of enhanced scheme: £14.5m
- £8.4m incurred to date
- Continue to support WCC plans to create a partpedestrianised public square in Newport Place – works expected to begin late spring 2017
- Significant benefits to Chinatown as a whole



Appendix 1

# 57 Broadwick Street, Carnaby

- Works commenced May 2016, completes in phases from late 2017
- 30,000 sq. ft. scheme comprising:
  - 8,000 sq. ft. of flagship retail and restaurant space
  - 20,000 sq. ft. of refurbished and extended grade A office space
  - Two apartments totalling 2,000 sq. ft.
- Estimated cost: £14.5m: £3.1m incurred to date
- Broadwick Street designated a priority pedestrian route - programme to improve streetscape has begun



# **Acquisitions**

- Acquisitions: £62.7m
- Potential for good rental and capital value growth
- Asset management initiatives already underway
- Availability of buildings that meet strict criteria remains limited
- Maintain a patient and disciplined approach





# BRIAN BICKELL SUMMARY AND OUTLOOK

### Outlook

### Sustained demand underpins income and capital value growth

- Destination for businesses and visitors from across the world
- Robust trading conditions; no noticeable effects from political and economic uncertainties
- Transport infrastructure improvements
- Benefit from huge investment by others (especially offices and hotels)

### Outlook

### Long-term management strategy focused on income growth

- Focus on uses and locations with structural imbalance between availability and demand
- Sustained occupier demand in our locations drives rental growth and high occupancy levels
- Limited obsolescence; capex modest at less than 1% of portfolio value
- Asset management initiatives continuing to unlock income and capital value growth bringing compound benefits to our nearby ownerships

# Rental growth drives total shareholder returns

Growing contracted income and potential future income



Growth in earnings and dividends



Long-term growth in portfolio value and total shareholder returns

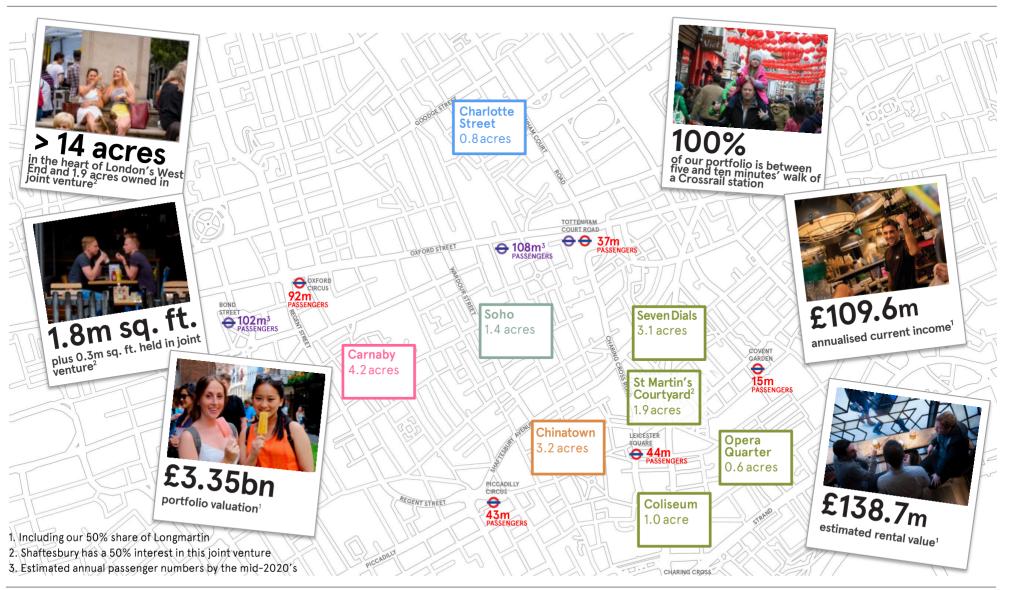
- 1. PORTFOLIO
- 2. FINANCIAL
- 3. VALUATION
- 4. VILLAGE SUMMARIES
- 5. OTHER

## APPENDICES

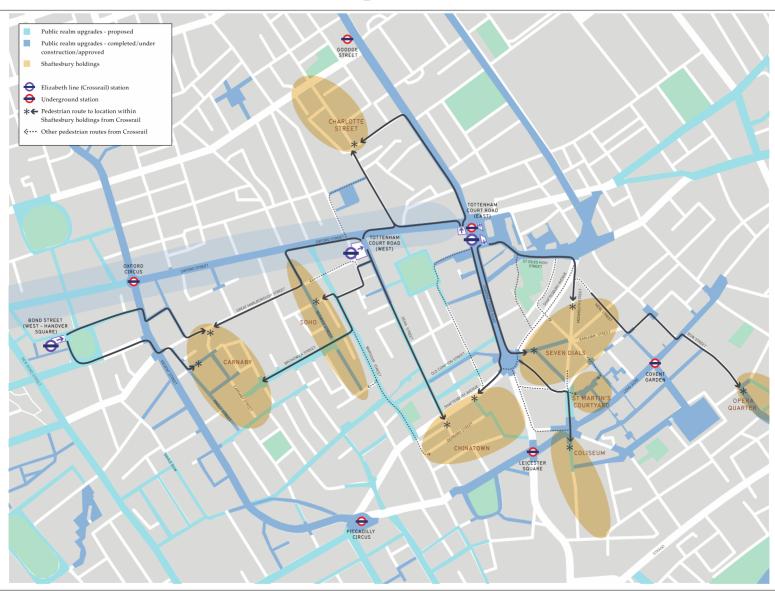


## 1. PORTFOLIO

# Exceptional portfolio in the heart of London's West End



### Public realm/Elizabeth line



## Our portfolio

RESTAURANTS, CAFÉS AND LEISURE

WHOLLY-OWNED

275

590,000 sq. ft.

LONGMARTIN
JOINT VENTURE

10 45,000 sq. ft.

35% of our annualised current income<sup>1</sup>

**SHOPS** 

WHOLLY-OWNED

309

471,000 sq. ft.

LONGMARTIN
JOINT VENTURE

21 67,000 sq. ft.

35% of our annualised current income<sup>1</sup>

**OFFICES** 

WHOLLY-OWNED

406,000 sq. ft.

LONGMARTIN
JOINT VENTURE

102,000 sq. ft.

of our annualised current income<sup>1</sup>

**RESIDENTIAL** 

WHOLLY-OWNED

559

332,000 sq. ft.

LONGMARTIN
JOINT VENTURE

75 55,000 sq. ft.

14%

of our annualised current income<sup>1</sup>

<sup>1.</sup> Wholly-owned portfolio

## Mix of uses (wholly-owned portfolio)

### % of annualised current income



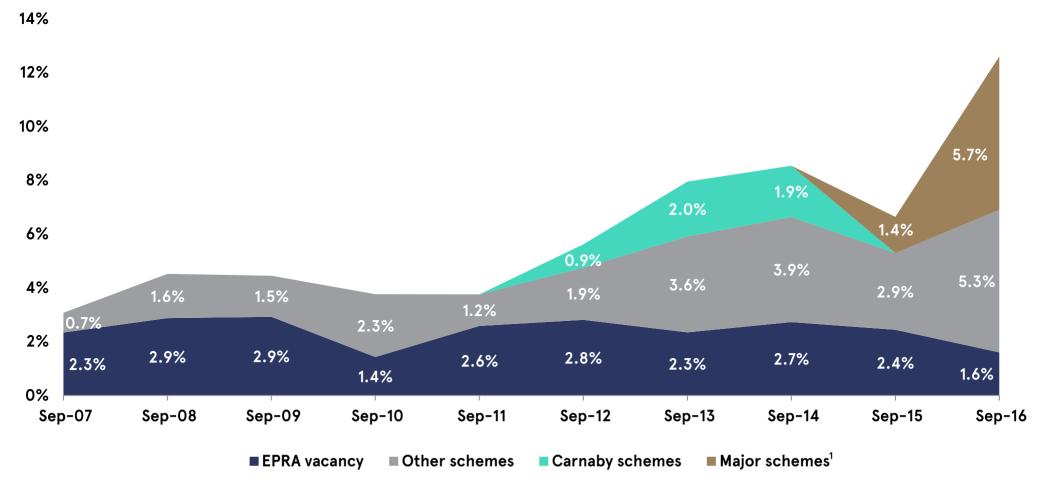
## Vacancy

	Restaurants, cafés and leisure £m	Shops £m	Offices £m	Residential £m	Wholly- owned Total £m	% of ERV	Longmartin £m	Total £m	% of ERV
Major schemes <sup>1</sup>	1.4	4.2	1.7	0.1	7.4	5.7%	-	7.4	5.3%
Other schemes	1.4	1.5	1.9	2.0	6.8	5.3%	_	6.8	4.9%
Total held for or under refurbishment	2.8	5.7	3.6	2.1	14.2	11.0%	-	14.2	10.2%
Under offer	0.3		0.8	0.3	1.4	1.1%	0.1	1.5	1.1%
Available-to-let	0.1	0.3	0.2	-	0.6	0.5%	0.2	0.8	0.6%
EPRA vacancy	0.4	0.3	1.0	0.3	2.0	1.6%	0.3	2.3	1.7%
Total	3.2	6.0	4.6	2.4	16.2	12.6%	0.3	16.5	11.9%

<sup>1.</sup> Charing Cross Road/Chinatown, Thomas Neal's Warehouse, Seven Dials and 57 Broadwick Street, Carnaby

## Wholly-owned vacant space

### % of wholly-owned ERV



<sup>1.</sup> Charing Cross Road/Chinatown, Thomas Neal's Warehouse, Seven Dials and 57 Broadwick Street, Carnaby

## Letting activity during the year

### RESTAURANTS, CAFÉS AND LEISURE

Letting/rent reviews:

£8.2m

(19.4% of restaurant, café and leisure FRV)

15 New lettings4 Lease renewals29 Rent reviews

#### **SHOPS**

Letting/rent reviews:

£10.3m

(22.5% of retail ERV)

25 New lettings26 Lease renewals21 Rent reviews

### **OFFICES**

Letting/rent reviews:

£3.1m

(12.8% of office ERV)

26 New lettings35 Lease renewals1 Rent reviews

#### **RESIDENTIAL**

Letting/renewals:

£6.2m

(37.6% of residential ERV)

200 New lettings29 Lease renewals

## **Portfolio summary**

	Fair value £m	% of portfolio	Annualised current income £m	ERV £m
Wholly-owned portfolio				
Carnaby	1,161.0	35%	39.6	48.8
Covent Garden	875.0	26%	27.5	35.9
Chinatown	725.9	22%	22.3	29.2
Soho	244.0	7%	8.0	10.0
Charlotte Street	117.7	3%	3.6	4.8
	3,123.6	93%	101.0	128.7
Longmartin joint venture (our 50%)	224.4	7%	8.6	10.0
Total	3,348.0	100%	109.6	138.7

		Wholly-owned po	ortfolio	Longmartin joint venture <sup>1</sup>			
	Number	Area (sq. ft.)	% of annualised current income	Number	Area (sq. ft.)	% of annualised current income	
Restaurants, cafés and leisure	275	590,000	35%	10	45,000	16%	
Shops	309	471,000	35%	21	67,000	37%	
Offices		406,000	16%		102,000	32%	
Residential	559	332,000	14%	75	55,000	15%	
Total		1,799,000	100%		269,000	100%	

<sup>1.</sup> Shaftesbury has a 50% share of these figures

# Charing Cross Road/Chinatown – ground floor plan





Ground Floor Plan

## Earlham Street public realm works

- Important gateway to Seven Dials from Cambridge Circus
- Rental tone has lagged nearby streets for some time (Zone A: £190 psf)
- Works to start in early 2017
- Street expected to be a major beneficiary of Crossrail footfall from Tottenham Court Road





## 2. FINANCIAL

## Finance analysis

	PRO-FORMA <sup>1</sup>					2015			
	IFRS £m	Longmartin £m	Proportional consolidation £m	Rate	IFRS £m	Longmartin £m	Proportional consolidation £m	Rate	
Bonds	285.0	-	285.0	2.487%	63.2	-	63.2	7.93%	
Term loans – wholly-owned	384.8	_	384.8	3.85%	384.8	-	384.8	3.85%	
Term Ioan – Longmartin JV	-	60.0	60.0	4.43%	-	60.0	60.0	4.43%	
Hedged bank loans <sup>2</sup>	125.0	_	125.0	6.03%	180.0	-	180.0	6.01%	
Variable bank loans	10.4	-	10.4	1.57%	19.7	-	19.7	1.75%	
Weighted average cost <sup>3</sup> – drawn facilities  – incl. non-utilisation costs on undrawn facilities				3.73% 3.90%				4.78% 4.92%	
Average margin on bank loans – drawn – if all facilities are drawn				133 bps 137 bps				116 bps 135 bps	
Current marginal cost of additional drawings (approx)				1.2%				1.5%	
Weighted average loan maturity (years)  – bank facilities  – total debt <sup>3</sup>				3.2 10.8				4.2 10.2	

<sup>1.</sup> Pro-forma for the issue of the 2.487% First Mortgage Bonds and the redemption of the 8.5% Debenture Stock and the cancellation of interest rate swaps with a notional principal of £55m

<sup>2.</sup> Interest rate inclusive of margin

<sup>3.</sup> Including our 50% share of Longmartin

## **EPRA** earnings and NAV reconciliations

EARNINGS	2016 £m	2015 £m
Reported profit after tax	99.1	467.3
Adjust for fair value movements:		
Investment properties	(108.3)	(432.0)
Financial derivatives	34.9	28.5
Recognition of fair value of Debenture	29.2	-
Adjustments re: Longmartin JV:		
Investment property revaluation	(11.3)	(34.6)
Deferred tax	(4.6)	6.9
EPRA earnings	39.0	36.1
Number of shares (million)	278.4	278.1
EPRA EPS	14.0p	13.0p

NAV	2016 £m	2015 £m
Reported net assets	2,387.1	2,325.4
Adjust for:		
Fair value of financial derivatives	76.1	79.2
Adjustments re: Longmartin JV:		
Deferred tax	18.0	22.6
Adjusted net assets	2,481.2	2,427.2
Additional equity on exercise of options	0.5	0.4
EPRA net assets (diluted)	2,481.7	2,427.6
Number of shares (diluted) (million)	279.6	279.4
EPRA NAV per share	£8.88	£8.69

### Income and costs

Recurring profit before tax  Share of Longmartin JV current tax	39.6 (0.6)	36.4 (0.3)
Share of Longmartin JV profit before tax <sup>1</sup>	3.2	2.3
Net finance costs	(33.6)	(30.7)
	70.0	64.8
Admin expenses	(14.1)	(14.0)
Net property income	84.1	78.8
Property costs	(22.1)	(19.9)
Rental income	106.2	98.7
EPRA EARNINGS	2016 £m	2015 £m

	2016	2015
PROPERTY COSTS	£m	£m
Operating costs	6.5	6.1
Management fees	2.3	2.1
Letting costs	3.3	3.0
Village promotion	2.2	1.8
Property outgoings	14.3	13.0
Recoverable property costs	7.8	6.9
Total	22.1	19.9

ADMIN COSTS	2016 £m	2015 £m
Admin costs	8.6	8.8
Provision for annual bonuses	3.0	2.2
Charge for equity settled remuneration	2.5	3.0
Total	14.1	14.0

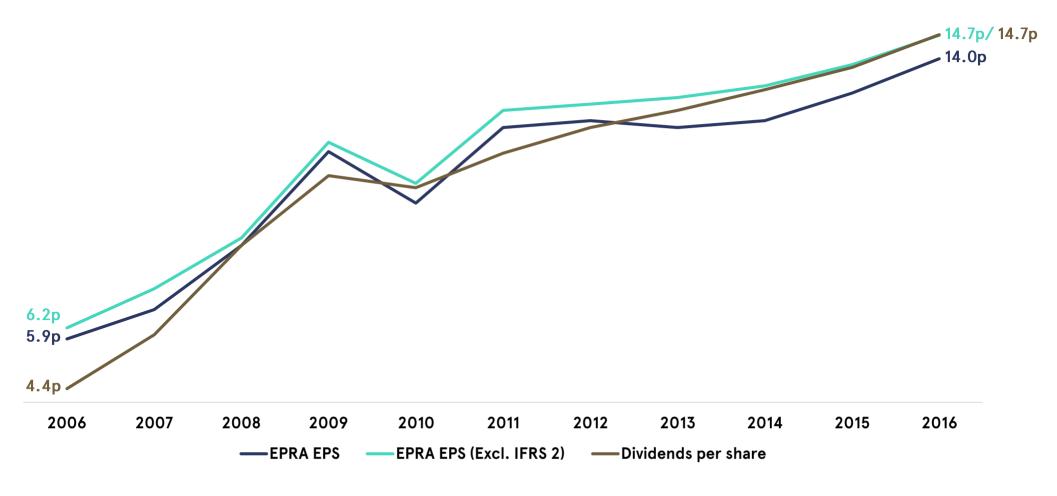
<sup>1.</sup> After adjusting for revaluation surplus

# Reconciliation of IFRS to proportional consolidation

BALANCE SHEET		2016			2015	
	IFRS Lo	ongmartin JV £m	Proportional consolidation £m	IFRS £m	Longmartin JV £m	Proportional consolidation £m
Investment properties	3,111.6	227.5	3,339.1	2,908.0	215.0	3,123.0
Investment in Longmartin JV	146.4	(146.4)	-	129.6	(129.6)	-
Net debt	(669.1)	(65.1)	(734.2)	(637.8)	(57.1)	(694.9)
Other assets and liabilities	(201.8)	(16.0)	(217.8)	(74.4)	(28.3)	(102.7)
Net assets	2,387.1	-	2,387.1	2,325.4	-	2,325.4

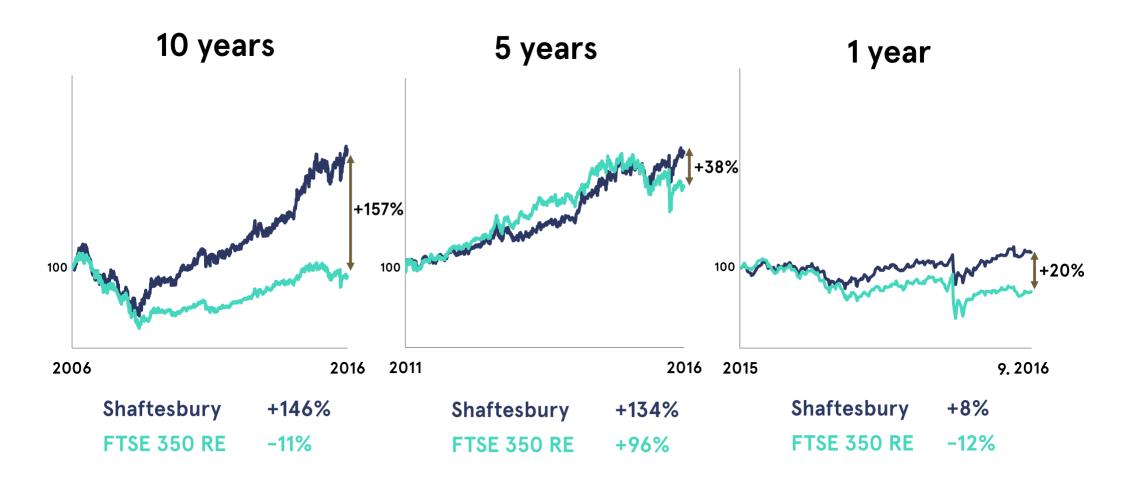
INCOME STATEMENT		2016			2015	
			Proportional			Proportional
	IFRS	Longmartin JV	consolidation	IFRS	Longmartin JV	consolidation
	£m	£m	£m	£m	£m	£m
Net property income	84.1	6.7	90.8	78.8	5.9	84.7
Admin costs	(14.1)	(0.2)	(14.3)	(14.0)	(0.3)	(14.3)
Revaluation surplus	108.3	11.3	119.6	432.0	34.6	466.6
Operating profit	178.3	17.8	196.1	496.8	40.2	537.0
Net finance costs	(97.7)	(3.3)	(101.0)	(59.2)	(3.3)	(62.5)
Share of Longmartin post-tax profits	18.5	(18.5)	-	29.7	(29.7)	_
Profit before tax	99.1	(4.0)	95.1	467.3	7.2	474.5
Tax	_	4.0	4.0	_	(7.2)	(7.2)
Profit after tax	99.1	-	99.1	467.3	_	467.3

## Earnings and dividends per share<sup>1</sup>



<sup>1.</sup> Data for years ended 30 September 2006, 2007 and 2008 has been adjusted for the bonus element inherent in the 2009 Rights Issue

## TSR outperformance





## 3. VALUATION

# Valuation: £3.35bn¹ (at 30 September 2016)



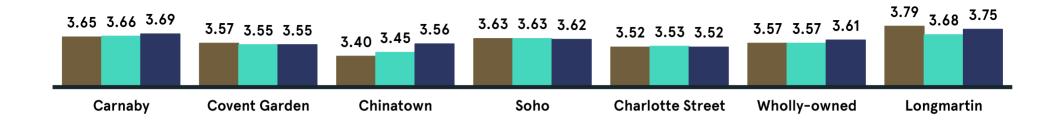
<sup>1.</sup> Including our 50% share of Longmartin

## Like-for-like increase in capital values

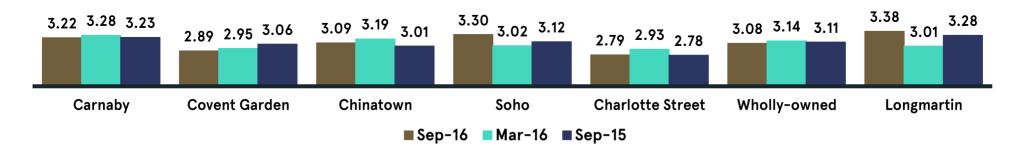
	% of portfolio	Н1	H2	2016	3 Year CAGR
Total	100%	2.1%	1.9%	4.0%	14.1%
Carnaby	35%	2.6%	2.3%	4.9%	16.9%
Covent Garder	n 26%	1.7%	1.4%	3.2%	12.2%
Chinatown	22%	0.8%	1.9%	2.7%	12.4%
Soho	7%	2.6%	2.7%	5.3%	12.1%
Charlotte St	3%	2.2%	1.7%	4.0%	13.2%
Longmartin	7%	4.7%	0.4%	5.1%	15.2%

### Yields

### **Equivalent yield (%)**



### Topped-up initial yield (%)

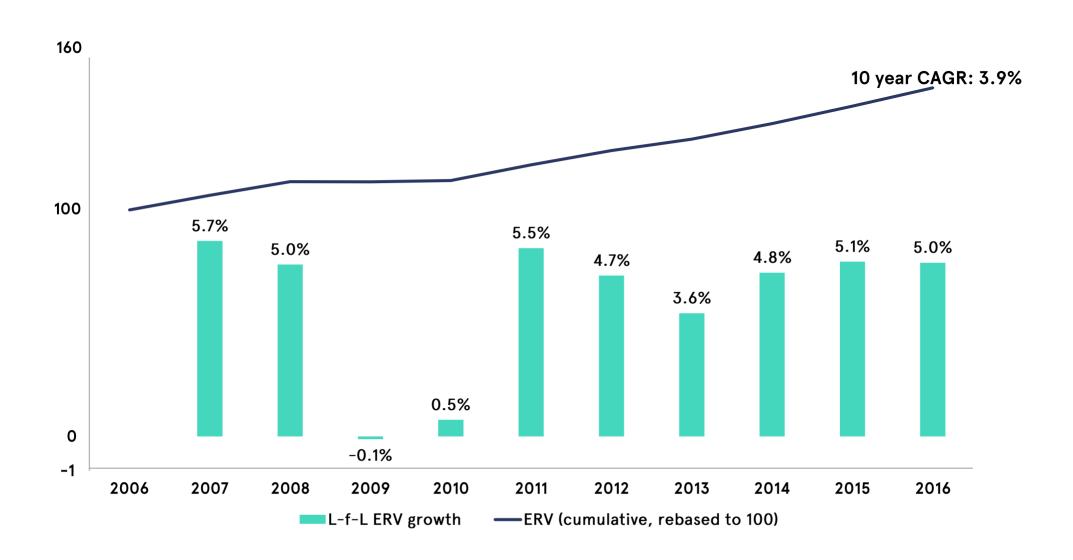


## Portfolio reversion by use

	Restaurants, cafés and leisure £m	Shops £m	Office £m	Residential £m	Longmartin £m	Total £m	% ERV
Annualised current income	35.3	35.8	16.5	13.5	8.5	109.6	79.0%
Vacancy							
- Under offer/available-to-let	0.4	0.3	1.0	0.3	0.3	2.3	1.7%
- Major schemes <sup>1</sup>	1.4	4.2	1.7	0.1	-	7.4	5.3%
- Other schemes	1.4	1.5	1.9	2.0	-	6.8	4.9%
	38.5	41.8	21.1	15.9	8.8	126.1	90.9%
Contracted (rent frees, stepped rents)	1.3	0.6	0.4	-	0.4	2.7	1.9%
Under-rented	2.4	3.4	2.7	0.6	0.8	9.9	7.2%
ERV	42.2	45.8	24.2	16.5	10.0	138.7	100.0%

<sup>1.</sup> Charing Cross Road/Chinatown, Thomas Neal's Warehouse, Seven Dials and 57 Broadwick Street, Carnaby

# L-f-L ERV growth in restaurants, leisure and retail



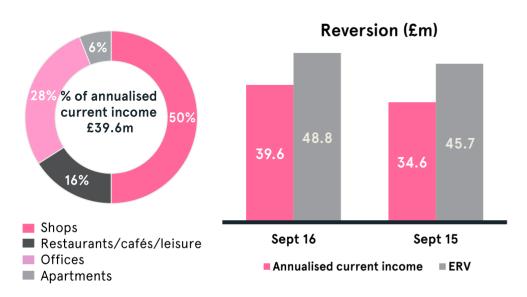


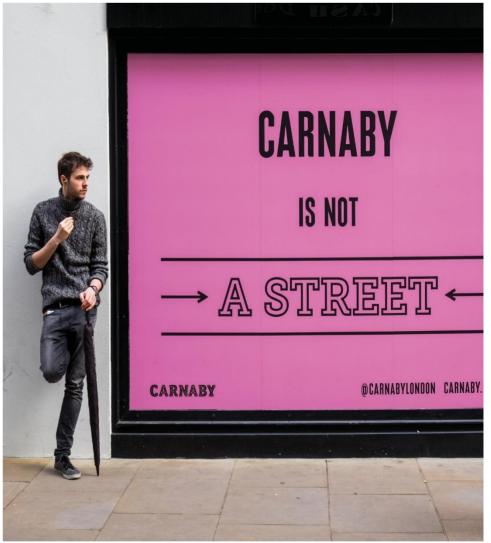
## 4. VILLAGE SUMMARIES

### **CARNABY**

	Sept 2016	Sept 2015
Valuation	£1,161.0m	£1,109.9m
Acquisitions	Nil	£3.2m
Capital expenditure	£4.4m	£9.5m
Capital value return (L-f-L) <sup>1</sup>	5.8%	21.0%
Equivalent yield	3.65%	3.69%
Reversion	£9.2m	£11.1m

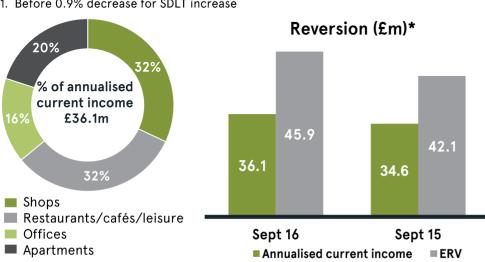
<sup>1.</sup> Before 0.9% decrease for SDLT increase





### **COVENT GARDEN**

	Sept 2016	Sept 2015
Valuation*	£1,099.4m	£1,021.1m
Acquisitions	£33.7m	£5.8m
Capital expenditure*	£9.5m	£6.5m
Capital value return (L-f-L)¹ – wholly-owned – Longmartin JV	4.1% 6.0%	14.8% 18.7%
Equivalent yield – wholly-owned – Longmartin JV	3.57% 3.79%	3.55% 3.75%
Reversion – wholly-owned – Longmartin JV	£8.4m £1.4m	£6.1m £1.4m



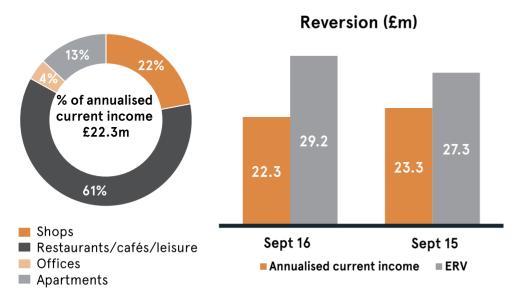


<sup>\*</sup> Including 50% share of Longmartin

### **CHINATOWN**

	Sept 2016	Sept 2015
Valuation	£725.9m	£693.8m
Acquisitions	Nil	Nil
Capital expenditure	£13.3m	£8.0m
Capital value return (L-f-L) <sup>1</sup>	3.6%	17.3%
Equivalent yield	3.40%	3.56%
Reversion	£6.9m	£4.0m

<sup>1.</sup> Before 0.9% decrease for SDLT increase

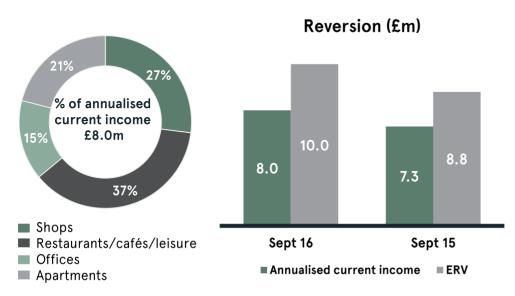




### **SOHO**

	Sept 2016	Sept 2015
Valuation	£244.0m	£215.8m
Acquisitions	£9.4m	£7.7m
Capital expenditure	£2.3m	£0.9m
Capital value return (L-f-L) <sup>1</sup>	6.2%	15.2%
Equivalent yield	3.63%	3.62%
Reversion	£2.0m	£1.5m

<sup>1.</sup> Before 0.9% decrease for SDLT increase

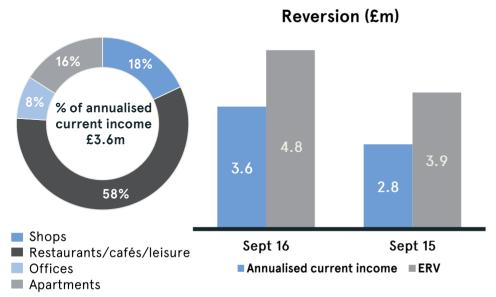




### **CHARLOTTE STREET**

	Sept 2016	Sept 2015
Valuation	£117.7m	£91.4m
Acquisitions	£19.6m	£9.1m
Capital expenditure	£4.1m	£0.6m
Capital value return (L-f-L) <sup>1</sup>	4.9%	20.3%
Equivalent yield	3.52%	3.52%
Reversion	£1.2m	£1.1m

<sup>1.</sup> Before 0.9% decrease for SDLT increase







## 5. OTHER

## Sustainability performance 2016

- EPRA Silver award for sustainability reporting
- GRESB Four Green Stars
- Continued listing on FTSE4Good top 16%
- Also listed: Ethibel Excellence, CDP, Oekom Prime
- Signatory to UN Global Compact
- Member of Better Building Partnership
- Member of Wild West End
- Sponsor of Real Estate Balance
- RICS Inclusive Employer Quality Mark
- Report in line with London Benchmarking Group guidelines

## Key risks

#### **Geographic Concentration Risk**

Sustained fall in visitor numbers and/or spending could affect the West End and our villages, leading to reduced occupier demand, higher vacancy and reduced rental income/capital values e.g. as a result of:

- External threats e.g. terrorism/security, public safety, health concerns
- Major, long-term disruption to the transport networks
- Competing destinations resulting in long-term decline in footfall
- Failure to maintain special character and/or tenant mix

#### **Regulatory Risks**

Changing regulation could increase costs, adversely limit our ability to optimise revenues and affect our values e.g. as a result of changes to planning or licensing policies.

#### **Economic risks**

Periods of economic uncertainty and lower confidence could reduce consumer spending, tenant profitability and occupier demand, leading to pressure on rents, higher vacancy, declining profitability and reduced capital values.

Decline in the UK real estate market due to macro-economic factors e.g. global political landscape, currency expectations, bond yields, interest rate expectations, availability and cost of finance and the relative attractiveness of property compared with other asset classes. This could lead to reduced capital values, a decrease in NAV, amplified by gearing, and loan covenant defaults.

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